

1. Introduction

1.1 Purpose of Equality Analysis

The council has an important role in creating a fair society through the services we provide, the people we employ and the money we spend. Equality is integral to everything the council does. We are committed to making Croydon a stronger, fairer borough where no community or individual is held back.

Undertaking an Equality Analysis helps to determine whether a proposed change will have a positive, negative, or no impact on groups that share a protected characteristic. Conclusions drawn from Equality Analyses helps us to better understand the needs of all our communities, enable us to target services and budgets more effectively and also helps us to comply with the Equality Act 2010.

An equality analysis must be completed as early as possible during the planning stages of any proposed change to ensure information gained from the process is incorporated in any decisions made.

In practice, the term 'proposed change' broadly covers the following:-

- Policies, strategies and plans;
- Projects and programmes;
- Commissioning (including re-commissioning and de-commissioning);
- Service review;
- Budget allocation/analysis;
- Staff restructures (including outsourcing);
- Business transformation programmes;
- Organisational change programmes;
- Processes (for example thresholds, eligibility, entitlements, and access criteria.

2. Proposed change

Directorate	PLACE
Title of proposed change	PLA Sav Option 5 Reduction in Service Hours (1 Day) for 8 libraries and
	five community run libraries

Name of Officer carrying out Equality Analysis	Robert Hunt/Joan Redding
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2.1 Purpose of proposed change (see 1.1 above for examples of proposed changes)

Option 5. Hybrid – Reduction in Service Hours (one day per week) to eight libraries and five community run libraries

Proposal to reduce opening hours at eight libraries by one day per week. However at Bradmore Green, Broad Green, Sanderstead, Shirley and South Norwood this would be a reduction to two staffed days per week, with community organisations occupying or sharing the buildings during the remainder of the week. The Council would retain responsibility for the building and community groups would hire the buildings to provide a community hub, with responsibility for covering a share of the building running costs. Croydon Libraries will continue to provide books and IT services, with staff presence at each site.

Savings would be achieved by a reduction in staffing levels by 10.2 FTE (16%), from 63.65 FTE to 53.54 FTE. This would achieve savings of £36,000 would be generated from a reduction in business rates and utilities by sharing the space with community organisations. In total, it is estimated that savings of £352,526 would be achieved. These savings would be expected to be delivered in-year, and would be managed by the Council providing more control over the delivery. By reducing opening hours there would be an overall reduction in weekly staffed operating hours of 222.5 hours, which is a 39% reduction. This would be mitigated by the introduction of additional unstaffed hours in neighbouring libraries, utilising Open + technology. This mitigation would introduce 94 hours of unstaffed operating hours, limiting the reduction in weekly operating hours to 23%.

The Libraries Consultation is in two parts, Phase 1 and Phase 2. Phase 1 sought feedback from residents when proposals were at the formative stage. A survey asked residents for feedback on what they valued about the library service, what impact closing or an alternative operating model, such as community managed provision at 5 local libraries would have on them and their community, and to suggest alternative options. When the survey closed on 14 March 2021 there were 2,510 respondents from the following Croydon libraries (some used more than one). Highlighted below are the libraries proposed a reduction to two staffed days per week, with community organisations occupying or sharing the buildings during the remainder of the week:

Response	Number of Respondents	Percentage of Respondents
Ashburton Library	332	15.43%
Bradmore Green Library	<mark>309</mark>	<mark>14.37%</mark>
Broad Green Library	<mark>152</mark>	<mark>7.07%</mark>
Central Library	1015	47.19%
Coulsdon Library	328	15.25%
New Addington Library	64	2.98%
Norbury Library	138	6.42%
Purley Library	310	14.41%
Shirley Library	<mark>377</mark>	<mark>17.53%</mark>

Sanderstead Library	<mark>467</mark>	<mark>21.71%</mark>
Selsdon Library	335	15.57%
South Norwood Library	<mark>414</mark>	<mark>19.25%</mark>
Thornton Heath Library	257	11.95%
Prefer not to say	9	0.42%
None of them	37	1.72%

From the feedback, we identified four options and two hybrid options:

- Option 1: Close five libraries
- Option 2: Reduce service hours by 21% across the borough
- Option 3: Five community run libraries
- Option 4: Outsource all libraries to a social enterprise or charitable organisation
- Option 5: Hybrid reduction in service hours (one day per week) to eight libraries and five community run libraries
- Option 6: Hybrid reduction in service hours (two days per week) to eight libraries and five community run libraries

These options are being analysed and will be considered by Cabinet who will decide which options go back out to public consultation in Phase 2. We are completing an Equalities Impact Assessment for each option. We will consider evidence from a range of sources, namely: Croydon Observatory data, Library Management System Data, Libraries Consultation feedback, Library events data and Library staff feedback on events participation.

This is an Equalities Impact Assessment on Option 5: Hybrid – reduction in service hours (one day per week) to eight libraries and five community run libraries

3. Impact of the proposed change

Important Note: It is necessary to determine how each of the protected groups could be impacted by the proposed change. Who benefits and how (and who, therefore doesn't and why?) Summarise any positive impacts or benefits, any negative impacts and any neutral impacts and the evidence you have taken into account to reach this conclusion. Be aware that there may be positive, negative and neutral impacts within each characteristic. Where an impact is unknown, state so. If there is insufficient information or evidence to reach a decision you will need to gather appropriate quantitative and qualitative information from a range of sources e.g. Croydon Observatory a useful source of information such as Borough Strategies and Plans, Borough and Ward Profiles, Joint Strategic Health Needs Assessments http://www.croydonobservatory.org/ Other sources include performance monitoring reports, complaints, survey data, audit reports, inspection reports, national research and feedback gained through engagement with service users, voluntary and community organisations and contractors.

3.1 Deciding whether the potential impact is positive or negative

Table 1 – Positive/Negative impact on proposal for reduction in service hours (one day per week) to eight libraries and five community run libraries: Bradmore Green, Broad Green, Shirley, Sanderstead, South Norwood Libraries

For each protected characteristic group show whether the impact of the proposed change on service users and/or staff is positive or negative by briefly outlining the nature of the impact in the appropriate column. If it is decided that analysis is not relevant to some groups, this should be recorded and explained. In all circumstances you should list the source of the evidence used to make this judgement where possible.

Protected characteristi c group(s)	Positive impact	Negative impact							
Age	With a service reduction across all libraries, and with five libraries shared with community partners, estimated savings of £352,526 could be achieved. Access to library services and activities continue at all 13 libraries, minimising the impact of overall	 22 64 13 According years old The number of the num	2.2% (85,672) a 1.1% (247,841) 3.8% (53,197) a 9 to ONS mid- in London. O ber of looked a Library mem f the Croydon	aged 0-15 aged 16-64 55 and over year estimates ne in four of C after children in bership: Cro population. T	roydon's popula n Croydon is the ydon Libraries h he majority of lik	he 4th largest n tion is aged 0-1 highest in Lonc ave 104,249 reg orary members a	umber of young people aged 0-17 7 years based on ONS MYE 2019. don. gistered library members, which is are Croydon residents, and those who roken down by age ranges.	Library Membership Data February 2021; Croydon Observatory data; Libraries Consultation Phase 1 (14/1-14/3 2021); 7 Webinars; Events spreadsheet; participation summaries from library staff	
	service reduction.	0-09	15,140	14.52%	54,952	14.21%			
		10-19	21,153	20.29%	47,985	12.41%]		
		20-29	14,216	13.63%	44,820	11.59%			
		30-39	16,030	15.37%	59,423	15.37%			
		40-49	13,752	13.19%	53,552	13.85%			
		50-60	9,885	9.48%	53,052	13.72%			
		60-69	6,815	6.54%	35,305	9.13%			
		70-79	4,789	4.59%	22,819	5.90%			

80+	2,485	2	2.38%	14,802	3.83%	6	
Total	104,265			386,710			
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ercentag	y membership je of registere rary members hip.	d membe	ers are prima	ary schoo	aged chil	dren and	young pe
ommunit inimal le	tive of Option y run libraries evel of paid sta option is this w	, is to ret affing to i	ain the libra make the rec	ry buildin quired sa	gs and its s vings. By t	services in targeting f	n the loca those libr
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Members		94% 2.34%		4.93%	15.45%			
Data from Libr	ary Manageme	nt System Februa	ary 2021					
members, es especially in these age gro because not library to take Libraries Co undertaken 1	pecially in Bra Broad Green oups was refle all library visit part in activit nsultation S r 4 January – 1	ry members, the admore Green a and South Norw ected in the libra ors will be includ ies, read the ne urvey 14 Janua 4 March to read ffected by these	and Shirley, wood. The aries consul ded in these wspaper o ary – 14 Ma ch all users	and almost potential n ltation surv e figures, k r browse th arch 2021: , and also	est 20% of ch egative imp rey feedbac because it is ne books. Initial Libra non users c	ildren anc act of a re <. This nu not a req ries Cons f Croydon	d young duction imber co uiremen sultation Library	people, in service ould be hig it to join th was services,
1,418 (56%)	respondents p	provided information	• •					
Survey	Number of	Percentage						
Response (1,418)	Respondents	of Respondents						
	15	1.06%						
Under 18	13	1.00/0						
Under 18 18-30 31-40	72	5.08%						
18-30 31-40	72 346	5.08% 24.40%						
18-30	72 346 276	5.08% 24.40% 19.46%						
18-30 31-40 41-50	72 346	5.08% 24.40%						
18-30 31-40 41-50 51-60	72 346 276 215	5.08% 24.40% 19.46% 15.16%						
18-30 31-40 41-50 51-60 61-70	72 346 276 215 257	5.08% 24.40% 19.46% 15.16% 18.12%						
18-30 31-40 41-50 51-60 61-70 71-80	72 346 276 215 257 139	5.08% 24.40% 19.46% 15.16% 18.12% 9.80%						

Events & Activities 2019/20	All Libraries	Bradmore Green	Broad Green	Sander stead	Shirley	South Norwood	Total 5 libraries	% of all libraries
Children and Young People (0 to 17)	3,103	171	351	112	109	252	995	32.07%
Adults (18 to 49)	1,881	20	111	28	169	102	430	22.86%
Older People (50+)	1,094	51	64	37	30	164	346	31.63%
Family	183	3	30	9	15	55	112	61.20%
Annual Total Events	6,261	245	556	186	323	573	1,883	30.08%

From Library Events monthly: Please note these figures are lower than usual given COVID lockdown by Quarter 4

Activities by age group include:

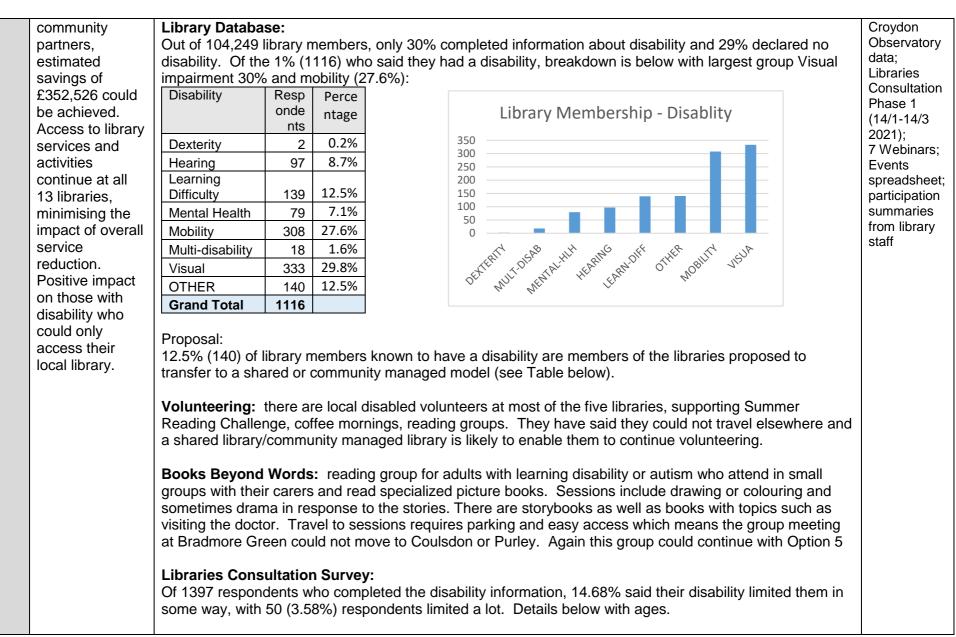
- Babies/toddlers: weekly Rhymetimes (singing & playing, social for parents); Bookstart earliest literacy support
- Toddlers/pre-school: weekly Storytimes, Bookstart, sessions with King's College Hospital promoting dental health
- Pre-school/Primary: Craft activities, Summer Reading Challenge, homework sessions, Lego Club, Code Club, Homework club, Chatterbooks reading groups, National Storytelling Week, World Book Day, Class visits, special author events
- Secondary: Study space, Work experience, Volunteering (Duke of Edinburgh, Summer Reading Challenge), Poetry (Instapoetry),
- Adults: free internet access & free WiFi, space for work and study, CV/employment support, business support, job clubs, volunteering
- Adults with learning difficulties/autism: Books Beyond Words reading group, Volunteering
- Adults/Older Adults: Reading Groups, Digital IT skill support, Craft clubs, Knit & Knatter, Coffee mornings, Talks, Volunteering, language (ESOL) classes, Ancestry, Information Sessions (Housing, Warmer Homes, Health topics)

Option 5 reduction in service hours (one day per week) to eight libraries and five community run libraries can be seen as a mitigation for Option 1: closure of five libraries. If the local libraries closed as in Option 1, there would be additional activities arranged at nearest larger library, however not all activities would transfer, and survey feedback was that events such as rhymetimes are already busy in hub libraries and would be oversubscribed or further limited by COVID social distancing. Also, respondents said there would be logistical difficulties continuing class visits from nearby schools; it would be more difficult to offer volunteering and work experience opportunities to local young people (Duke of Edinburgh & work

experience). Existing volunteers who are older or disabled told us they would not be able to travel to the next nearest library. Established reading groups, craft groups, Knit & Knatter groups would have to find another local venue. The feedback from the libraries consultation and webinars, as well as staff feedback on events participation, have identified that many users would not be able to travel to another location, illustrated below. How do you travel to your local library? How would you travel to next nearest library? 17.72%, Walk, Public transport, __ Other, 22, 1% 12.21%;1 don't. 309 have other 445, 16% options, 213 Motorcycle, 3, 0% 3:50%, Cycle, 61 15.19%, Notsure, Car, 481, 17% 265 Cycle, 115, 4% 39.79%, Car, 694 35.61%, Public transport, 621 0.06% . Walk . Cycle . Car . Motorcycle . Public transport . Other Motorcycle, 1 Breakdown of the 213 who replied "I don't have other options" Age Range Male Other Prefer not to Fem (blank) Total ale say Under 18 3 3 3 2 5 18-30 40 8 48 31-40 41-50 19 7 26 51-60 10 7 17 5 61-70 9 15 1 71-80 6 4 10 81+ 5 2 7 2 3 Prefer not to say 1 6 12 (blank) 70 70 Total 94 41 1 6 71 213

Of the 213 respondents who told us they had no other options, the largest single group were women between 31-40, and based on the subsequent comments, it is likely most are mothers with children who participate in rhymetimes. Feedback from users of all the libraries regarding reasons they could not travel to another library, included additional cost, inadequate public transport (2 buses), insufficient or costly parking, no time for additional journey especially time constraints around the school run, logistics of travel with young children on public transport, fear of travel because of personal mobility, fear of crime on transport and in alternative communities. Other objections were pollution from additional car journeys, preference for local library, did not like noisy or busy alternative library. "Accessibility" of libraries as a negative impact of the proposals was mentioned more than any other as illustrated below: If this building were to close, what impact do you think it will it have on you? (all five libraries) 700 600 500 400 300 200 100 CommunityHub Equalities Don't Close Wellbeine LocalHistory Building ing Hours Accessibility Nompact Activities -Croydon Libraries Volunteers Resources Education Sileital Offer Information staff CONID SPact If the five local library buildings were shared with a community partner and run as a community hub with self-service access to library books when unstaffed, and free internet and Wi-Fi provided with support from the community partner, these services could remain in situ, providing access to books and digital services, with regular activities still on offer from the partner organization, and some attendance from library staff to manage stock and provide some activities. There are local community partners who have come forward with the aim of sustaining both the community and library activities in these areas.

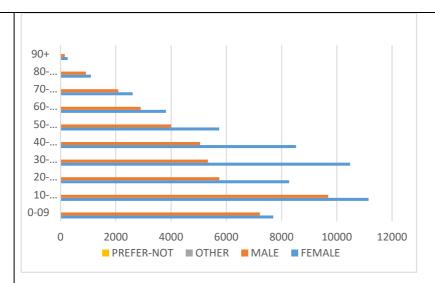
		As mentioned above, the reduction in service hours at the other eight libraries would be mitigated in at least five libraries by the introduction of additional unstaffed hours, utilising Open+ technology. This mitigation would introduce 94 hours of unstaffed operating hours, limiting the reduction in weekly operating hours to 23%. The hours of opening will be arranged so that at least one library is open everyday except Sunday in North, Central and South areas. There would be a review on what was needed locally to reschedule regular activities, and to reduce the impact on local residents, particularly on young people who need study space and on adults without digital access seeking jobs.	
		To summarise:	
		Changes to Croydon library services have a potential impact on at least one in four of all Croydon residents of all ages (26%). For option 5 reduction in service hours (one day per week) to eight libraries and five community run libraries, there is a potential impact on the at least 74,122 residents of the five wards where the libraries are proposed to become shared or community managed, and the 16,108 (22%) of ward residents who are library members are very likely to be affected. It is likely that more local residents visit the library to attend activities without membership. It is noted that the local libraries provided 30% of all regular activities for all ages pre-COVID. More importantly, these five libraries serve 20% of all the older adults who are library members (70+), especially in Old Coulsdon and Shirley, and almost 20% of children and young people who are library members, especially in Broad Green and South Norwood.	
		This option seeks to minimise the impact of service reduction by sharing the reduction across all Croydon libraries, and by reducing service hours at the five smallest libraries, sharing the building or moving to community management and self-service access, rather than close them, These five libraries represent 15% of the overall use, and for all five libraries	
		Respondents to survey, participants at the webinars, and local staff have expressed concern that the Option 1 proposed closures would have a disproportionate impact on those who could not travel to the alternative libraries. Option 5 keeps those library buildings open and is proposed to provide access to services and activities, still working with library staff on service delivery, so unlike option 1, as long as this community model can be put in place, this does not have a disproportionate impact on any age group.	
Disability	With a service reduction across all libraries, and with five libraries shared with	Information about Disability in Croydon (Croydon Observatory): Statistics on Croydon residents with disability is from 2011 (Census 2011) which says that day-to-day activities are limited a little for 7.9% of residents, and limited a lot for 6.7% of residents.	Library Membership Data February 2021;



Appen	ndix	5
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Under 18 11 1 12 18-30 50 3 11 4 68 31-40 294 23 21 4 342 41-50 224 15 25 6 270 51-60 176 10 21 7 214 61-70 192 16 29 13 250 71-80 95 1 31 6 133 81+ 8 2 8 5 23 Prefer 17 42 4 2 65 not to 5ay - - - - - (blank) 13 4 3 20 - - - Grand 1080 112 155 50 1397 - - - Total 77.31% 8.02% 11.10% 3.58% - -
31-40 294 23 21 4 342 41-50 224 15 25 6 270 51-60 176 10 21 7 214 61-70 192 16 29 13 250 71-80 95 1 311 6 133 81+ 8 2 8 5 23 Prefer 17 42 4 2 65 not to 34 3 20 34 35 Grand 1080 112 155 50 1397
41-50 224 15 25 6 270 51-60 176 10 21 7 214 61-70 192 16 29 13 250 71-80 95 1 31 6 133 81+ 8 2 8 5 23 Prefer 17 42 4 2 65 not to 3 4 3 20 Grand 1080 112 155 50 1397
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Total
77.31% 8.02% 11.10% 3.58%
There were 213 (12.21% respondents who told us they had library, and of those the numbers who told us about a disatYes, limited a little26Yes, limited a lot19Yes, limited a lot19For residents with a disability who cannot travel to a library

Gender With a service reduction across all libraries, and with five libraries shared with community partners,	ss 187,875 (48.6%) are Male d 198.835 (51.4%) are Female								
	estimated	Age			OTHER	PREFER-	Total		data; Libraries
	savings of	Range				NOT			Consultation
	£352,526 could	0-09	7702	7216		8	14926		Phase 1
	be achieved. Access to library services and activities continue at all 13 libraries,	10-19	11150	9689			20839		(14/1-14/3 2021);
		20-29	8276	5749	1		14026		7 Webinars;
		30-39	10482	5335	1	2	15820	5820	Events
		40-49	8526	5054		1	13581		spreadsheet; participation
		50-59	5740	4009	1		9750		summaries
	minimising the impact of overall	60-69	3816	2901		1	6718		from library
	service	70-79	2613	2088			4701		staff
	reduction.	80-89	1101	917			2018		
		90+	260	154			414		
		Total	59666	43112	3	12	102793		
								·	



Libraries Consultation Survey:

Of 2,510 respondents, 1,397 (56%) provided information on gender, and there were a disproportionate number of women respondents as against library members for all age groups; and 51 (3.65%) did not indicate a gender.

Gender Comparison	Female	Male
Library Survey (Library members)	987 (70.65%)	365 (25.48%)
Library Membership	59,666 (58%)	43,112 (42%)

Reviewing the survey responses, many of the female respondents said they looked after children, took them to rhymetimes and other activities, and fit library activities in around the school run. Older women tended to take part in reading groups, craft activities, coffee mornings and knit & knatter. However, although more women attend library activities, and more responded to the survey, a significant number of male respondents visit the library and take part in these activities as well.

Of the 213 (12.21%) respondents who told us they had no other options for travelling to an alternative library, and provided information on gender, 94 were female and 41 were men. Over half the women were between ages 31 and 50. Survey responses suggest that Option 1: Close five libraries had a disproportionate impact on older women and women with children, outlined in detail under "Age" and "Maternity" characteristics, but *Option 5 reduction in service hours (one day per week) to eight libraries*

		and five community libraries would mitigate this by keeping the libraries open for service and activities, with support from the library service	
Gender Reassignme nt	Savings	 Due to the inclusive nature of libraries nationally, and of the partner organisations that operate within libraries, it is part of Croydon Libraries' service plan to provide activities and resources that are inclusive of gender identity. In addition to providing books specific to the transgender community, the annual Cultural Calendar for Croydon Libraries always includes Transgender Day of Remembrance in November, LGBTQ History Month in February and Pride in summer, hosting speakers, poetry, talks, art and books on display in all branch libraries. For many years Croydon Central Library has hosted the Rainbow Reading Group as well as the annual LGBTQ History Month display from CAGS (Croydon Area Gay Society est. 1971) However, in the initial Libraries Consultation it is not certain from the demographic report that there were residents from the transgender community who provided feedback, because no respondent indicated gender reassignment, so Croydon Libraries will test this assumption in the follow-up public consultation by contacting local Croydon groups, including TransPals, The Bridge, CAGS, Aurora, the LGBTQ Croydon Council staff forum. If five libraries became shared or community managed libraries, there would still be involvement from library staff and an agreement with the community partner to ensure there was representation through books, information displays, and inclusive space and activities to raise awareness of issues for the 	Review as part of Phase 2
Marriage or Civil Partnership	Savings	transgender community. The Library service does not collect information regarding marriage and civil partnership because it is not required for the service and would exceed GDPR limits for collecting data. Consideration of the characteristic of marriage and civil partnerships need only be in respect of eliminating unlawful discrimination. In this regard, the proposed implementation plan would not in any way exclude individuals who are legally married or in a civil partnership. Therefore, this characteristic should not be	Review as part of Phase 2
Religion or belief	Savings	 disproportionately affected under any of the proposals. Libraries nationally are inclusive, and encourage visitors and partners who operate in libraries to welcome residents of all faiths. It is part of Croydon Libraries' service plan to provide activities and resources that are inclusive of all religious communities and to celebrate a diverse range of religious holidays throughout the year. If all five libraries become share/community managed, there would still be involvement from library staff and an agreement with the community partner to ensure there was representation through books, information displays, and inclusive space and celebrations to highlight the diverse range of faiths in Croydon. 	Review as part of phase 2

Race With a service reduction across all libraries, and with five libraries shared with community partners,	tion across raries, and ve libraries d with ounity 17.1% of the Library Ma Of the 104 See below	The <i>Croydon Borough Profile</i> "population continues to grow from long-term international migration and 17.1% of the population is made up of non-UK born residents according to ONS 2018 estimates". <i>Library Management System</i> Of the 104,249 library members, only 36,455 (35%) library members provided information on ethnicity. See below a breakdown of library membership by race for each of the libraries proposed to close. Please note that many library users who visit and take part in activities are not registered on the system.								ity. Olease Ol	Library Membership Data February 2021; Croydon Observatory data;
estim savin	ated gs of Race	All Libraries	Bradmore Green	Broad Green	Sander stead	Shirley	S Norwood	Total 5 Libraries	% of All Libraries	Lil Co	braries onsultation
	526 could White hieved.	13581	839	133	506	584	424	2486	18.30%		hase 1 4/1-14/3
	ss to library Asian	5756	56	523	126	153	125	983	17.08%		221);
servio	es and Black	8149	51	195	40	200	602	1088	13.35%		Webinars; vents
activi	ies Mixed	1404	39	20	37	54	85	235	16.74%		preadsheet;
	Other	1065	11	18	12	17	20	78	7.32%		articipation ummaries
minim	hising the Not	6500	32	64	74	117	602	889	13.68%	fro	om library
servio		36455	1028	953	795	1125	1858	5759	15.80%	Sta	aff
	S Norwood Shirley Sanderstead Broad Bradmore		Race: I	400	500 60 Asian W		800 900				

Libraries Consultation:

During the Libraries Consultation there were multiple invitations sent out to all the major organisations representing ethnic groups, once at the beginning, again at the midterm, and as a follow up reminder. Of the 2,510 respondents, just over 50% provided ethnicity details, and 9.59% of those did not prefer to say. See the table below which compares the percentage of respondents:

Response from 1408 respondents	Number of Respondents	Percentage of Respondents
White	987	70.10%
Asian	117	8.31%
Black	80	5.68%
Mixed	74	5.26%
Other	15	1.06%
Prefer not		
to say	135	9.59%

Survey respondents expressed concern that the absence of a library or a change to the library services in areas with more diverse ethnic populations could worsen existing deprivation in those communities. Staff in all libraries provided feedback on residents who attended activities in libraries, and reported an increasingly diverse group attending rhymetimes, who benefitted from the opportunity to meet, socialize and feel more part of the local community, especially those new to the UK for whom English was a second language.

Broad Green: The Asian community use this local library for regular language classes, IT support and social or health activities, and to access books in other languages. The rhymetime sessions are diverse with 45% Asian, 20% Black and 35% white local families. Some activities could not be replicated, such as Homework club after school: 126 homework sessions per annum with 534 attending over the year, 60% under the age of 9, several with disabilities. Approximately 60% are Asian and 30% Black and many have English as a second language. Many do not have internet access or printing at home and could not travel to Thornton Heath or Central library.

		South Norwood: There is a large ethnic population and areas of deprivation, and there was much feedback regarding this through survey and webinar feedback, who said that closing the libraries or reducing services would have a disproportionate impact particularly on young people from the black community who would not have access to computers at home or study space after school. Rhymetimes are attended by a diverse range of nationalities and ethnicities, including black, Asian and white families and include African, Caribbean, Polish, Spanish, Greek, Chinese and Italian parents. <i>Option 5 reduction in service hours (one day per week) to eight libraries and five community libraries</i> would mitigate this negative impact by keeping the libraries open for service and activities, with support from the library service, and potentially adding additional value with tailored local activities based on the needs of	
Sexual Orientation	Savings	the community. Due to the inclusive nature of libraries nationally, and of the partner organisations that operate within libraries, it is part of Croydon Libraries' service plan to provide activities and resources that are inclusive of all LGBTQ communities. In addition to providing books specific to the LGBTQ community, the annual Cultural Calendar for Croydon Libraries always LGBTQ History Month in February and Pride in summer, hosting speakers, poetry, talks, art and books on display in all branch libraries. For many years Croydon Central Library has hosted the Rainbow Reading Group as well as the annual LGBTQ History Month display from CAGS (Croydon Area Gay Society est. 1971)	Review as part of Phase 2
		However, in the initial Libraries Consultation it is not certain from the demographic report that there were residents from the LGBTQ community who provided feedback, so Croydon Libraries will test this assumption in the follow up public consultation by contacting local Croydon groups, including TransPals, The Bridge, CAGS, Aurora, the LGBTQ Croydon Council staff forum.	
		If all five libraries become shared or community managed, there would still be involvement from library staff and an agreement with the community partner to ensure there was representation through books, information displays, and inclusive space and activities to raise awareness of issues for the LGBTQ community.	
Pregnancy or Maternity	With a service reduction across all libraries, and with five libraries shared with community partners,	All Croydon Libraries provide books and information on pregnancy health and child development and nutrition, to support residents in this category. There are also regular free activities led by library staff for mothers and fathers with babies and toddlers, such as Baby Bounce and Rhymetime, activities which have a positive impact: new parents benefit from as they build social networks and get support from other parents; babies and toddlers are introduced to singing, their first books, and parents say it's an opportunity for all to bond and socialize.	Libraries Consultation Phase 1 (14/1-14/3 2021); 7 Webinars; Events
	estimated savings of	In 2019/20 the five libraries proposed to close provided 32% of the under 5s regular activities and events, and there were 6,258 attendees, or 17% of all library attendance. South Norwood provided the most, with	spreadsheet; participation summaries

Access to libra	ary Croydon Libraries:	Under 5s		Attendees at	% All		
services and	Events	Events	% All	Events	Attendees		
activities			Events				
continue at all	ALL LIBRARIES	1786		36,796			
13 libraries,	Bradmore Green	93	5%	421	1%		
minimising the impact of over		108	6%	1,145	3%		
service	Sanderstead	99	6%	1,369	4%		
reduction.	Shirley	51	3%	408	1%		
	S Norwood	222	12%	2,915	8%		
	Total (5)	573	32%	6258	17%		
	choice (don't like larg Whereas option 1 clo in those local areas (community libraries v	er libraries). sure of five <i>Option 5 redu</i> vould mitigat t from the lik	libraries v <i>uction in s</i> te this ne	would have a d se <i>rvice hours (</i> gative impact b vice and comm	isproportiona one day per by keeping th unity partner	me, no parking, wish to stay local, ate impact on the mothers and babies week) to eight libraries and five libraries open for service and rs, and potentially adding additional ity.	
d mean abandoning your	proposed change as you r egative impact or maximis	nay not be a e any positiv	ble to tak ve impact	ke action to mit t, you must ens	igate all nega	does not create a negative impact on s	service use

3.2 Additional information needed to determine impact of proposed change

Table 2 – Additional information needed to determine impact of proposed change

If you need to undertake further research and data gathering to help determine the likely impact of the proposed change, outline the information needed in this table. Please use the table below to describe any consultation with stakeholders and summarise how it has influenced the proposed change. Please attach evidence or provide link to appropriate data or reports:

Information source	Date for completion
Libraries Consultation Phase 1 finished	Phase 1 April 2021
14 March 2021	Phase 2 consultation
	May to July 2021
Libraries Consultation Phase 1 finished 14 March 2021	April 2021
Libraries Consultation, Email, Webinars, Workshops, Other Council departments and Community groups Options to Cabinet 17 May 2021 followed by Phase 2 Libraries Consultation	April 2021
Libraries Consultation Phase 2	July 2021
Libraries Consultation Phase 2	July 2021
	Libraries Consultation Phase 1 finished 14 March 2021 Libraries Consultation Phase 1 finished 14 March 2021 Libraries Consultation, Email, Webinars, Workshops, Other Council departments and Community groups Options to Cabinet 17 May 2021 followed by Phase 2 Libraries Consultation Libraries Consultation Phase 2

For guidance and support with consultation and engagement visit <u>https://intranet.croydon.gov.uk/working-croydon/communications/consultation-and-</u> engagement/starting-engagement-or-consultation

3.3 Impact scores

<u>Example</u>

If we are going to reduce parking provision in a particular location, officers will need to assess the equality impact as follows;

- 1. Determine the Likelihood of impact. You can do this by using the key in table 5 as a guide, for the purpose of this example, the likelihood of impact score is 2 (likely to impact)
- 2. Determine the Severity of impact. You can do this by using the key in table 5 as a guide, for the purpose of this example, the Severity of impact score is also 2 (likely to impact)

3. Calculate the equality impact score using table 4 below and the formula Likelihood x Severity and record it in table 5, for the purpose of this example - Likelihood (2) x Severity (2) = 4

Table 4 – Equality Impact Score

act	3	3	6	9			
l m b	2	2	4	6			
/ of	1	1	2	3			
Severity of Impact		1	2	3			
Sev	Likelihood of Impact						

	Кеу	
9	Risk Index	Risk Magnitude
	6 – 9	High
6	3 – 5	Medium
	1 – 3	Low
3		
3		



Table 3 – Impact scores: These will be reviewed following Libraries Consultation on basis of that feedback

Column 1	Column 2	Column 3	Column 4
PROTECTED GROUP	LIKELIHOOD OF IMPACT SCORE	SEVERITY OF IMPACT SCORE	EQUALITY IMPACT SCORE
	Use the key below to score the likelihood of the proposed change impacting each of the protected groups, by inserting either 1, 2, or 3 against each protected group. 1 = Unlikely to impact 2 = Likely to impact 3 = Certain to impact	Use the key below to score the severity of impact of the proposed change on each of the protected groups, by inserting either 1, 2, or 3 against each protected group. 1 = Unlikely to impact 2 = Likely to impact 3 = Certain to impact	Calculate the equality impact score for each protected group by multiplying scores in column 2 by scores in column 3. Enter the results below against each protected group. Equality impact score = likelihood of impact score x severity of impact score.
Age	1	3	3
Disability	1	3	3
Gender	1	2	2
Gender reassignment	1	1	1
Marriage / Civil Partnership	1	1	1
Race	1	3	3
Religion or belief	1	1	1
Sexual Orientation	1	1	1
Pregnancy or Maternity	1	3	3



4. Statutory duties

4.1 **Public Sector Duties**

Tick the relevant box(es) to indicate whether the proposed change will adversely impact the Council's ability to meet any of the Public Sector Duties in the Equality Act 2010 set out below.

Advancing equality of opportunity between people who belong to protected groups

Eliminating unlawful discrimination, harassment and victimisation

Fostering good relations between people who belong to protected characteristic groups

Important note: If the proposed change adversely impacts the Council's ability to meet any of the Public Sector Duties set out above, mitigating actions must be outlined in the Action Plan in section 5 below.

5. Action Plan to mitigate negative impacts of proposed change

Important note: Describe what alternatives have been considered and/or what actions will be taken to remove or minimise any potential negative impact identified in Table 1. Attach evidence or provide link to appropriate data, reports, etc:

Table 4 – Action Plan to mitigate negative impacts. This will be reviewed following outcome of Libraries Consultation after 14 March 2021; and again after the decisions taken on options in Cabinet 17 May 2021 when planning Phase 2 consultation

Complete this table to show any negative impacts identified for service users and/or staff from protected groups, and planned actions mitigate them.						
Protected characteristic	Negative impact	Mitigating action(s)	Action owner	Date for completion		
Disability	Access to their existing local	Investigating individuals affected	Joan Redding,	April 2021		
	library services; travel to larger	for each of the 5 libraries		May 2021		
	library	Implement a service reduction with				
	Follow up after Survey: 198	community partner (shared				
	respondents (approx. 8% of all	building) to ensure residents with a				
	respondents) told us they had a	disability could continue to use				
		library service and access				







	disability which limited them to some degree, 47 limited a lot. 213 (9% overall) respondents told us they could not travel to their nearest alternative library. Of those, 13%had a disability. If they could not use their local library they would not be able to access the activities and volunteering opportunities.	volunteering and activities, looking to enhance the offer to disabled residents. Home Library Service (books delivered to homes) is an option for residents with a disability who cannot travel to a library.		
Race	Possible disproportionate impact on ethnic communities in Broad Green and South Norwood, without local alternatives. Respondents say a reduction in library services would worsen existing deprivation for these communities	Libraries Consultation and webinars; Implement a community managed option with local partner to ensure residents of all races continue to use library service and access volunteering and activities, looking to enhance the offer to residents living in deprived areas and on lower incomes.	Joan Redding, Liz Hollowood	April 2021 May 2021
Sex (gender)	Possible disproportionate impact on women who are larger group of active users Follow up after survey: 71% of respondents were women; Of the respondents who said they could not travel to their nearest library if services were closed or reduced, 94 were women (most aged 31 – 40) and 41 were men.	Libraries consultation and webinars Implement a community managed option with local partner to ensure residents of all genders continue to use library services and access volunteering and activities, looking to enhance the offer to deprived residents. See impact under Age and Maternity	Joan Redding,	April 2021 May 2021



		Phase 2 consultation – engage		
		more men		
Gender reassignment	N/A	Review as part of Libraries	Joan Redding,	April 2021
	Follow up after survey: not asked	Consultation	Lucy Lawrence	May 2021
	as part of survey; no feedback	For Phase 2 consultation will be		
		contacting local Croydon groups,		
		including TransPals, The Bridge,		
		CAGS, Aurora, the LGBTQ Croydon		
		Council staff forum.		
Sexual orientation	N/A	Will review as part of libraries	Joan Redding	April 2021
	Follow up after survey: not asked	Consultation		May 2021
	as part of survey; no feedback	For Phase 2 consultation will be		
		contacting local Croydon groups,		
		including TransPals, The Bridge,		
		CAGS, Aurora, the LGBTQ Croydon		
		Council staff forum.		
Age	Disproportionate impact on	Libraries consultation and	Joan Redding	April 2021
	mothers with babies and young	webinars		May 2021
	children, school age children,	Implement a community managed		
	jobless adults without digital	option with local partner to ensure		
	access and seniors if they could	residents of all ages continue to		
	not access their local library and	use library service and access		
	activities.	study space, volunteering and		
		activities, looking to enhance the		
		offer especially to young families,		
		school children, older residents		
		and all those without digital access.		
Religion or belief	Possible impact	As part of libraries consultation,	Joan Redding	April 2021
		contacted all temples, mosques,		May 2021
		and churches.		



	Follow-up after survey: not asked as part of survey; no feedback from residents to survey, webinars or staff	Phase 2 consultation – will contact same organisations again for feedback		
Pregnancy or maternity	Disproportionate impact on mothers and babies/toddlers Follow-up after survey: If services were closed or reduced, there could be a disproportionate impact on families with young children because they would find it difficult to travel to alternative library (logistics, cost, time – school run)	Implement a community managed option with local partner to ensure families with young children could access under 5s activities and continue to use library service for books, information and community hub, potentially enhancing the offer.	Joan Redding	April 2021 May 2021
Marriage/civil partnership	N/A Follow-up after survey: not asked as part of survey; no feedback	Will review as part of Libraries Consultation Phase 2 consultation – will ask for feedback	Joan Redding,	April 2021 May 2021
6. Decision on the	e proposed change			

Based on the i	Based on the information outlined in this Equality Analysis enter X in column 3 (Conclusion) alongside the relevant statement to show your conclusion.										
Decision	Definition	Conclusion - Mark 'X' below									
No major change	Our analysis demonstrates that the policy is robust. The evidence shows no potential for discrimination and we have taken all opportunities to advance equality and foster good relations, subject to continuing monitoring and review. If you reach this conclusion, state your reasons and briefly outline the evidence used to support your decision.	X									
Adjust the proposed change	We will take steps to lessen the impact of the proposed change should it adversely impact the Council's ability to meet any of the Public Sector Duties set out under section 4 above, remove barriers or better promote equality. We are going to take action to ensure these opportunities are realised. If you reach this conclusion, you must outline the actions you will take in Action Plan in section 5 of the Equality Analysis form										



Continue the proposed change	We will adopt or continue with the change, despite potential for adverse impact or opportunities to lessen the impact of discrimination, harassment or victimisation and better advance equality and foster good relations between groups through the change. However, we are not planning to implement them as we are satisfied that our project will not lead to unlawful discrimination and there are justifiable reasons to continue as planned. If you reach this conclusion, you should clearly set out the justifications for doing this and it must be in line with the duty to have due regard and how you reached this decision.						
Stop or amend the proposed change	Our change would have adverse effects on one or more protected groups that are not justified and cannot be mitigated. Our proposed change must be stopped or amended.						
Will this decision be considered at a scheduled meeting? e.g. Contracts and Commissioning Board (CCB) / CabinetMeeting title: Cabinet Date: 17 May 2021							

7. Sign-Off				
Officers that must approve this decision				
Equalities Lead	Name:	Yvonne Okiyo	Date: 06.05.21	
	Position:	Equalities Manager		
Director	Name:	Stephen Tate	Date: 07.05.2021	
	Position:	Director for Growth, Employment and Regeneration		

Table 1: Events & Activities (for five libraries proposed to close)

Events & Activities 2019-20	All Libraries	Bradmore Green	Broad Green	Sanderstead	Shirley	South Norwood	
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	Events	Attende	New	Eve	Attend	New	Eve	Attend	New	Eve	Attend	New	Eve	Attend	New	Eve	Attend	New
		es	joiner	nts	ees	Joiners												
			S															
Children and Young																		
People (0 to 17)	3103	51611	2845	171	1010	0	351	2270	4	12	164	0	7	103	18	13	125	0
Adults (18 to 49)	1881	13183	811	20	255	0	111	656	6	28	207	0	169	1005	14	102	216	82
Older People (50+)	1094	5507	142	51	170	0	64	230	0	37	117	0	30	62	11	164	164	23
Family	183	3664	41	3	52	0	30	318	0	9	93	0	15	121	0	55	1083	18
Annual Total Events	6261	73965	3839	245	1487	0	556	3474	10	186	1941	13	323	2607	145	573	4735	240

 Table 2: Disability summary for all libraries from Library Management System – represents 1% of all members

DISABILITY	Ashburton	Bradmore Green	Broad Green	Coulsdon	Croydon Central	Croydon Home Service	New Addington	Norbury	Purley	Sanderstead	Selsdon	Shirley	South Norwood	Thornto n Heath	Total
Dexterity					1									1	2
Hearing	2	5	1	8	39		4	6		2	16	3	7	4	97
Learning Difficulty	4	7	4	7	52		16	10	2	2	7	4	9	15	139
Mental Health	1	1	1	2	57	1	3	5			2	4	1	1	79
Mobility	15	5		11	174	44	8	7	3	2	19	7	4	9	308
Multiple Disability				1	14		1				1		1		18
Visual	12	12	4	18	114	9	16	15	14	9	69	15	9	17	333
Other	4	2	1	8	52	12	8	8	3	2	15	5	11	9	140
Grand Total	38	32	11	55	503	66	56	51	22	17	129	38	42	56	1,116

Table 3: Ethnicity Summary of library members for all libraries (Library Management System)



RACE	Ashburton Library	Bradmore Green Library	Broad Green Library	Coulsdon Library	Croydon Central Library	Home Library Service	New Addington Library	Norbury Library	Purley Library	Sanderstead Library	Selsdon Library	Shirley Library	South Norwood Library	Thornton Heath Library	Grand Total
White British	520	793	83	1683	3362	70	758	255	613	431	1124	497	279	274	10742
White Irish	14	12	3	34	107	4	17	11	7	10	16	11	17	13	276
White Gypsy					1										1
White - Other	73	34	47	202	1286	5	93	152	101	65	133	76	128	167	2562
Asian Bangladeshi	13	1	13	14	99		3	22	8	5	8	13	15	16	230
Asian British	1			1	58				2	2	4	3		6	77
Asian Chinese	16	2	8	38	127		6	12	22	12	27	8	12	14	304
Asian Indian	91	17	225	149	1310	2	19	137	105	63	110	61	30	163	2482
Asian Other	59	28	215	102	773		39	117	74	26	58	45	36	97	1669
Asian Pakistani	49	8	62	63	363		27	167	43	18	33	23	32	106	994
Black African	128	15	105	134	1965		493	244	76	17	103	112	315	485	4192
Black British	1	1	1	5	129		1		4		4	10	3	37	196
Black Caribbean	101	16	63	75	1098	6	119	190	44	17	65	66	212	319	2391
Black Other	55	19	26	53	879		32	39	68	6	32	12	72	77	1370
Mixed Other	35	11	6	64	240	1	10	38	18	18	21	12	22	24	520
Mixed - White & Asian	6	13	2	41	73		2	12	16	9	12	11	11	1	209
Mixed - White & Black African	16	5	8	25	114		13	17	11	6	8	12	20	16	271
Mixed - White & Black Caribbean	21	10	4	43	165		25	28	14	4	18	19	32	21	404
Other - Arab				1	16									5	22
Other	8	11	18	32	631	1	146	33	29	12	40	17	20	45	1043
Prefer not to say	298	32	64	85	2697	3	304	291	192	74	177	117	602	1564	6500
Total	1505	1028	953	2844	15493	92	2107	1765	1447	795	1993	1125	1858	3450	36455